

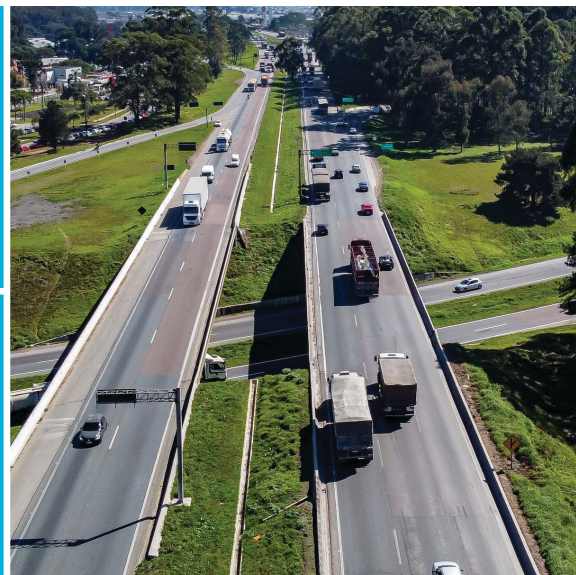


ASIAN INFRASTRUCTURE  
INVESTMENT BANK

# 2024

# ANNUAL OPERATIONAL PROCUREMENT REPORT

June 2025



© Asian Infrastructure Investment Bank 2025  
AIIB Headquarters, Tower A, Asia Financial Center  
No. 1 Tianchen East Road, Chaoyang District, Beijing 100101  
Tel: +86-10-8358-0000  
Email: [information@aiib.org](mailto:information@aiib.org)

CC BY-NC-ND 3.0 IGO. Some rights reserved.

The Asian Infrastructure Investment Bank (AIIB) uses a Creative Commons license for all intellectual property contained in this work except where specified. Copyright designations may or may not apply to third-party content found herein. AIIB does not necessarily own each component of the content contained in or linked from this work and will not be held accountable for any such third-party content. AIIB does not guarantee the accuracy of the data contained in or linked from this work and accepts no responsibility for any consequences of their use. The mention of companies or any trademarked entity or object in this work does not imply that they are being endorsed or recommended by AIIB in preference to others that are not mentioned. The contents of this work do not necessarily represent the views or policies of AIIB, its Board of Directors or its members. Any designation of or reference to a specific territory or geographic area, or the use of the term "country" in this work does not constitute and shall not be construed as constituting an express or implied position, endorsement, acceptance, or expression of opinion by AIIB as to the legal or other status of any territory or area.



ASIAN INFRASTRUCTURE  
INVESTMENT BANK

# 2024

## **ANNUAL OPERATIONAL PROCUREMENT REPORT**

---

June 2025



# CONTENTS

<b>TABLES AND FIGURES</b>	<b>iv</b>
<b>ABBREVIATIONS</b>	<b>v</b>
<b>FOREWORD</b>	<b>vi</b>
<b>I. AIIB PROCUREMENT STATISTICS (2016-2024)</b>	<b>1</b>
A. Overview	1
B. Procurement by Investment Type	3
C. Procurement in Standalone and Cofinanced Projects	4
D. Procurement by Sector	4
E. Procurement by Origin of Suppliers, Contractors, and Consultants	6
E.1 Overall Procurement	6
E.2 Procurement of Goods	7
E.3 Procurement of Works	8
E.4 Procurement of Consulting Services	9
F. Contracts Awarded to Domestic Suppliers, Contractors, and Consultants	10
F.1 Overall	10
F.2 Contracts Awarded to Domestic Suppliers, Contractors, and Consultants in Each Recipient	10
<b>II. AIIB PROCUREMENT FRAMEWORK</b>	<b>13</b>
<b>III. BUSINESS OUTREACH</b>	<b>14</b>
<b>IV. CAPACITY BUILDING</b>	<b>15</b>
<b>V. PROJECT PROCUREMENT MANAGEMENT SYSTEM</b>	<b>16</b>
<b>VI. APPENDICES</b>	<b>18</b>
1: Procurement Value by Recipients, 2016-2024	19
2: Procurement Value by Recipients in 2024	20
3: Procurement Value by Origins of Suppliers, Contractors, and Consultants, 2016-2024	21
4: Procurement Value by Origins of Suppliers, Contractors, and Consultants in 2024	24

# TABLES AND FIGURES

## TABLES

1	Percentage of Contract Value Awarded to Domestic Firms under International Open Competitive Tendering/Selection	3
2	Percentage of Contracts Awarded to Domestic Suppliers, Contractors, and Consultants	10
3	Business Outreach Activities in 2024	14
4	Capacity Building Activities in 2024	15

## FIGURES

1	Annual Procurement Value by Procurement Category, 2016-2024	2
2	Procurement Profile by Procurement Category, 2024	2
3	Annual Procurement Value by Investment Type, 2016-2024	3
4	Annual Procurement Value in Standalone and Cofinanced Projects	4
5	Percentage of Procurement by Sector, 2016-2024	5
6	Annual Procurement Value by Sector, 2016-2024	5
7	Top 10 Origins of Suppliers, Contractors, and Consultants, 2016-2024	6
8	Top 10 Origins of Suppliers, Contractors, and Consultants in 2024	6
9	Top 10 Origins of Suppliers, 2016-2024	7
10	Top 10 Origins of Suppliers in 2024	8
11	Top 10 Origins of Contractors, 2016-2024	8
12	Top 10 Origins of Contractors in 2024	9
13	Top 10 Origins of Consultants, 2016-2024	9
14	Top 10 Origins of Consultants in 2024	10
15	Overall: Percentage of Contract Value Awarded to Domestic Suppliers, Contractors, and Consultants, 2016-2024	11
16	Goods: Percentage of Contract Value Awarded to Domestic Suppliers, 2016-2024	11
17	Works: Percentage of Contract Value Awarded to Domestic Contractors, 2016-2024	12
18	Consulting Services: Percentage of Contract Value Awarded to Domestic Consultants, 2016-2024	12
19	PPMS Landing Page	16

# ABBREVIATIONS

AIIB	Asian Infrastructure Investment Bank
CRF	COVID-19 Crisis Recovery Facility
COVID-19	Coronavirus Disease
NSBF	Nonsovereign-backed Financing
PIA	Project Implementing Agency
PPSF	Project Preparation Special Fund
PPMS	Project Procurement Management System
SBF	Sovereign-backed Financing
SFD	Sustainability and Fiduciary Solutions Department
MDB	Multilateral Development Bank

# FOREWORD

The *2024 Annual Operational Procurement Report* (“the Report”) is produced by the Sustainability and Fiduciary Solutions Department, Asian Infrastructure Investment Bank (AIIB or “The Bank”). This marks the publication of the fourth annual operational procurement report since the Bank began operations in 2016. All the Reports are published on the [Bank’s website](#).

The Report covers the contracts signed between 2016 and 2024, which are financed by the Bank under the approved Sovereign-backed Financing operations and Project Preparation Special Fund grants.

In 2024, the Bank remains dedicated to achieving high-quality procurement outcomes by ensuring that funds are utilized for their intended purpose, emphasizing value for money, fit-for-purpose, and sustainability. The total value of signed contracts for 2024 was USD2,298.3 million, including USD35.9 million for consulting services.

AIIB has launched initiatives to build capacity among recipients. As part of this effort, the Bank’s Sustainability and Fiduciary Solutions Department organized the first Environmental, Social, and Fiduciary Workshops in Uzbekistan and China to enhance clients’ understanding of AIIB’s policy requirements on safeguard and fiduciary oversight. The workshop offered practical guidance on integrating these policies into project planning, implementation, and monitoring. Such initiatives have effectively addressed client needs and will be expanded to other Members.

AIIB has embraced the digital revolution in procurement management with the official launch of its Procurement Management System in December 2024. This innovative platform serves as both an interactive platform and a management tool, significantly improving coordination between the Bank’s project teams and the Project Implementing Agencies. The system further enhances procurement data management and reporting capabilities, supported by extensive outreach and training activities throughout 2024.

As AIIB marks its tenth anniversary, the Bank reaffirms its commitment to the core principles of procurement. Building on this milestone, AIIB will continue to foster innovation, optimize operational efficiency, and ensure effective procurement solutions that deliver measurable impact.

**Ajay Bhushan Pandey**

Vice President, Investment Solutions  
Asian Infrastructure Investment Bank



# AIIB PROCUREMENT STATISTICS (2016-2024)

I

## A. Overview

1. **AIIB Portfolio.** From the approval of the first project in 2016 through 2024, AIIB approved 303 projects totaling USD58,881 million across 37 members. The Sovereign-backed Financing (SBF)<sup>1</sup> operations accounted for 176 projects (USD45,460 million; 77.2%), while the Bank also approved 37 Project Preparation Special Fund (PPSF) grants worth USD104.1 million.

2. **Report Coverage.**<sup>2</sup> This report covers contracts signed between 2016 and 2024 for projects financed by the Bank's approved SBF operations and PPSF grants. The Report excludes: (i) procurement under non-sovereign backed financing (NSBF) operations since procurement follows market practices and procurement data are confidential; (ii) SBF projects which are Policy-based loans, Results-based projects, loans to Financial Intermediaries, Program-for-Results financings, and guarantees; and (iii) SBF projects and PPSF grants wherein no procurement has been initiated or the procurement is ongoing but not completed by the end of 2024. In view of para. 8.1.4 of AIIB's Policy on Public Information (September 2018), contracts for procurement of COVID-19 vaccines are also excluded from the reporting.

3. During 2016-2024, AIIB-financed projects generated contracts valued<sup>3</sup> at USD23,182.2 million. While the contract value generally aligns with project approvals, fluctuations were observed over the years. Peaks were observed in 2020, driven by procurement under the COVID-19 Crisis Recovery Facility (CRF), and in 2023, when the Bank co-financed its largest contract to date<sup>4</sup>. In 2024, the decline in signed contracts value corresponded to the decrease in the Bank's SBF approvals for the year and an increase in the share of NSBF project approvals compared to the previous years. Figure 1 illustrates the annual signed contract value by procurement category: 8.6% for goods, 88.4% for works, 0.9% for non-consulting services, and 2.0% for consulting services. In terms of number of contracts, 15,456 contracts were signed - 28.2% for goods, 63.1% for works, 0.9% for non-consulting services, and 7.8% for consulting services.

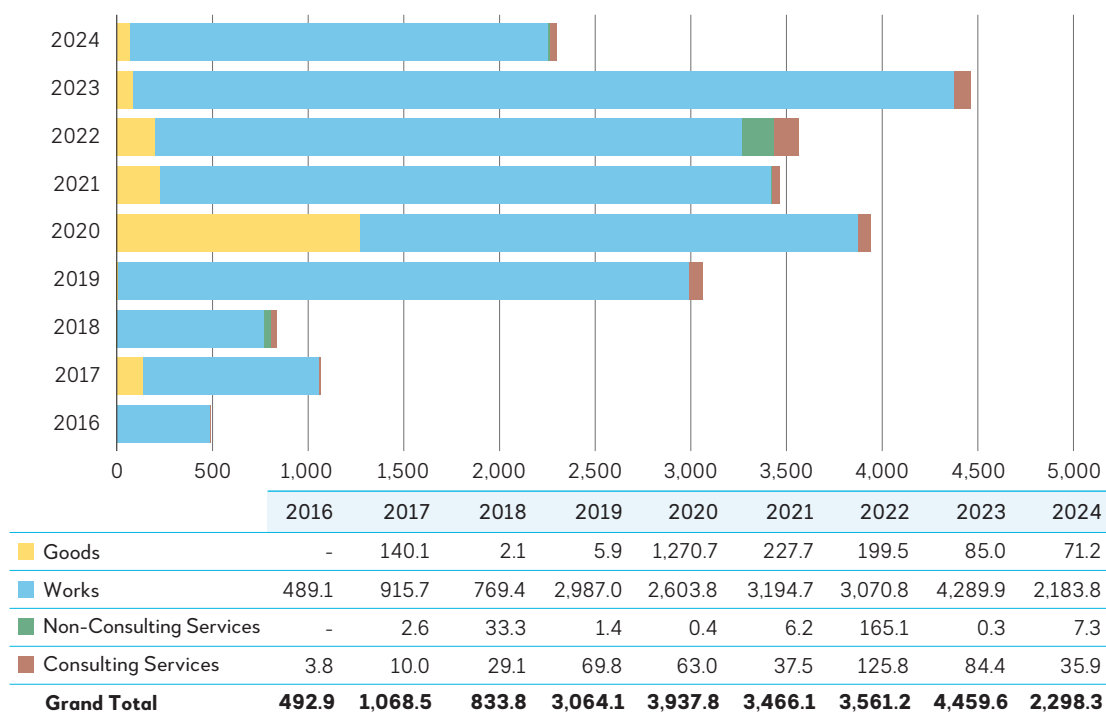
<sup>1</sup> Sovereign-backed financing (SBF) is a loan to, or guaranteed by, an AIIB Member. Nonsovereign-backed financing (NSBF) refers to any financing extended by the Bank that is not SBF; it includes any financing to or for the benefit of a private enterprise or a subsovereign entity (such as a political or administrative subdivision of a Member or a public sector entity) that is not backed by a guarantee or counter-guarantee and indemnity provided by the Member to AIIB. (See <https://www.aiib.org/en/about-aiib/who-we-are/financing-operations/index.html>)

<sup>2</sup> This report is based on the data available at the time of preparation. Data gaps exist due to limitations in data collection. The data may be updated in subsequent reports as more information becomes available.

<sup>3</sup> Throughout this report, "contract value" refers to the original signed contract price, including the portion(s) financed by the co-financiers.

<sup>4</sup> In 2023, under P000207 Egypt: Alexandria Abu Qir Metro Line Project, the Bank financed its largest contract to date - contract value equivalent to USD1,166.4 million. This contract, cofinanced with other partners - European Bank for Reconstruction and Development, European Investment Bank and Agence Française de Développement, is for the civil works, electrical, mechanical, signaling, centralized control, telecommunication, automated fare collection, power supply, workshop equipment, track works, and tracks diversion of the Egyptian National Railways. AIIB's financing percentage for this contract is 14% of the contract price.

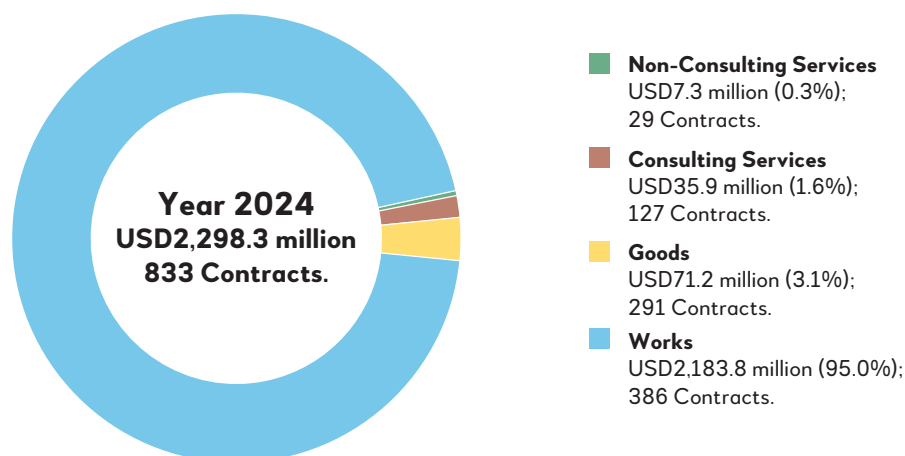
**Figure 1: Annual Procurement Value by Procurement Category, 2016-2024**  
(USD million)



Source: AIIB, Cofinanciers.

4. In 2024, the Bank awarded contracts totaling USD2,298.3 million, accounting for 9.9% of all contracts awarded since 2016. A total of 833 contracts were awarded. Figure 2 presents AIIB's procurement profile by category for the year.

**Figure 2: Procurement Profile by Procurement Category, 2024<sup>a</sup>**



<sup>a</sup> Contracts that were signed prior to loan signing (i.e., advance contracting) are recorded in the year when the loan is approved.

Note: Numbers may not add up due to rounding.

Source: AIIB, Cofinanciers.

5. Between 2016 and 2024, 95.6% of contracts were awarded through open competitive tendering/selection, while 4.4% were procured through direct contracting/selection. International open competition is the Bank's preferred procurement method. Domestic firms in the recipient countries have demonstrated their strong contracting capacity by winning a significant share of contracts under International Open Competitive Tendering/Selection.

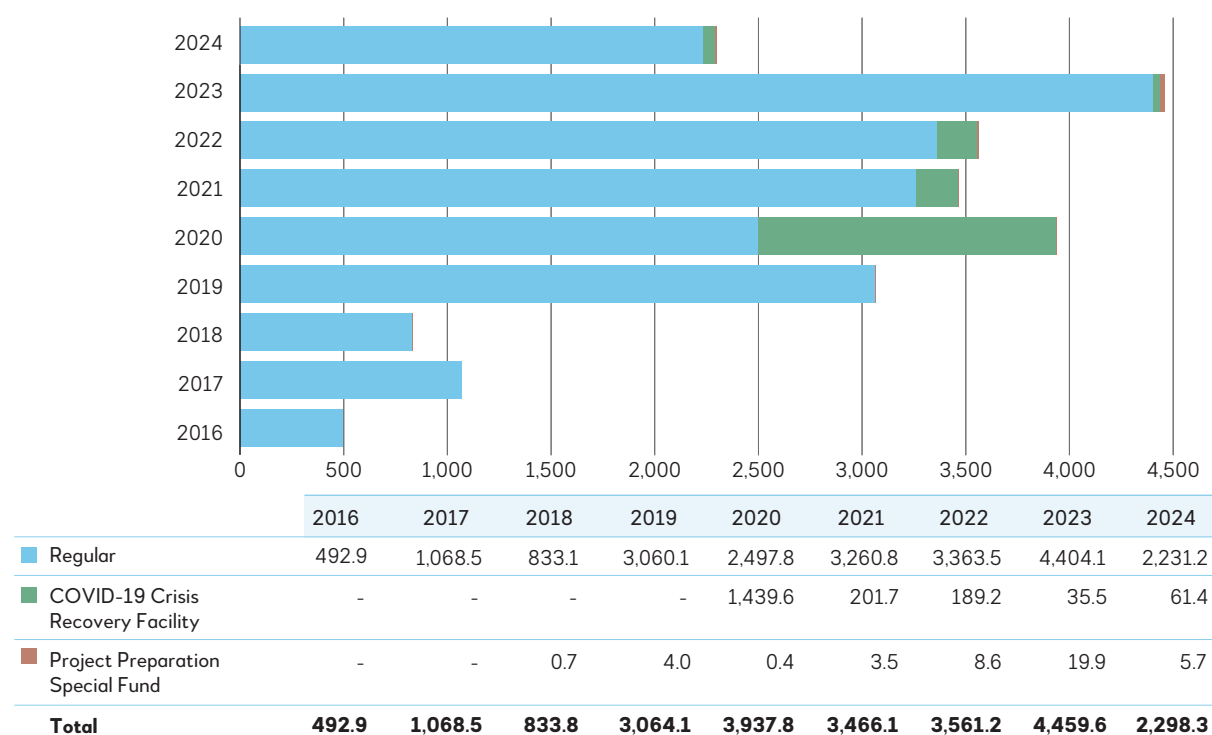
**Table 1: Percentage of Contract Value Awarded to Domestic Firms under International Open Competitive Tendering/Selection**

	2016-2024	2024
Goods, Works, Non-consulting Services	62.1%	58.0%
Consulting Services	52.3%	56.4%

## B. Procurement by Investment Type

6. Between 2016 and 2024, contracts totaling USD23,182.2 million were awarded, distributed as follows: USD21,212.1 million (91.5%) under regular investment projects, USD1,927.3 million (8.3%) under CRF projects, and USD42.8 million (0.2%) under PPSF grants (Figure 3).

**Figure 3: Annual Procurement Value by Investment Type, 2016-2024**  
(USD million)



Source: AIIB, Cofinanciers.

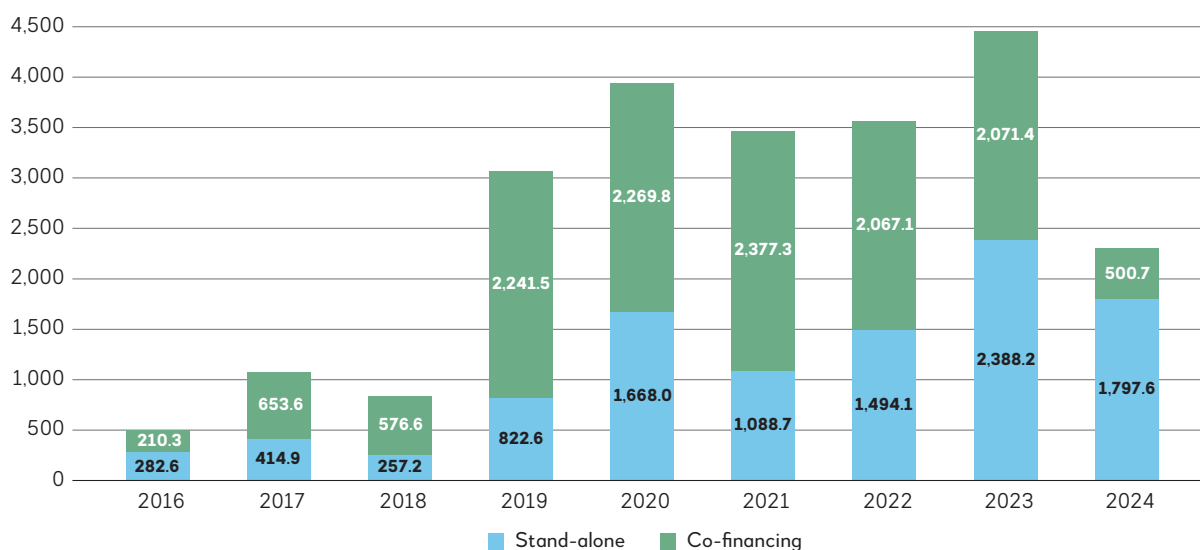
7. PPSF is a multi-donor facility that provides technical assistance grants to support the preparation of high-quality bankable projects for AIIB Members. This reflects the Bank's continuous commitment to improving project quality, ensuring economic, environmental, and social sustainability, and enhancing implementation readiness.

8. Launched in 2020, CRF supported AIIB Members in addressing economic, financial, and public health challenges caused by the COVID-19 pandemic. Through this facility, contracts worth USD1,927.3 million were signed. CRF concluded on December 31, 2023, and the remaining CRF projects will gradually close in the next few years.

## C. Procurement in Standalone and Cofinanced Projects

9. During 2016-2024, contracts worth USD10,213.9 million were signed under the Bank's standalone projects. AIIB has been increasing its investment flows by co-financing projects with other multilateral development banks (MDBs) and bilateral agencies accounting for USD12,968.4 million signed contract value. In 2024, standalone projects accounted for 78.2% of total contract value.

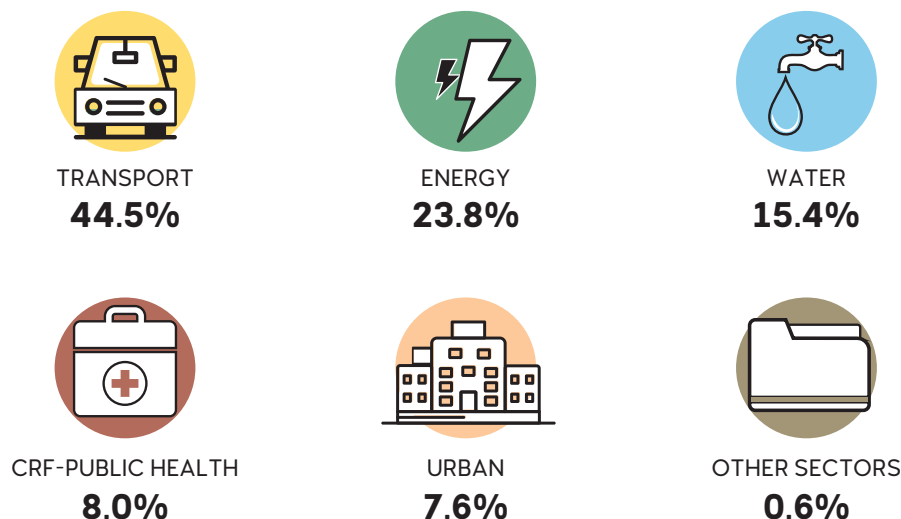
**Figure 4: Annual Procurement Value in Standalone and Cofinanced Projects**  
(USD million)



Source: AIIB, Cofinanciers.

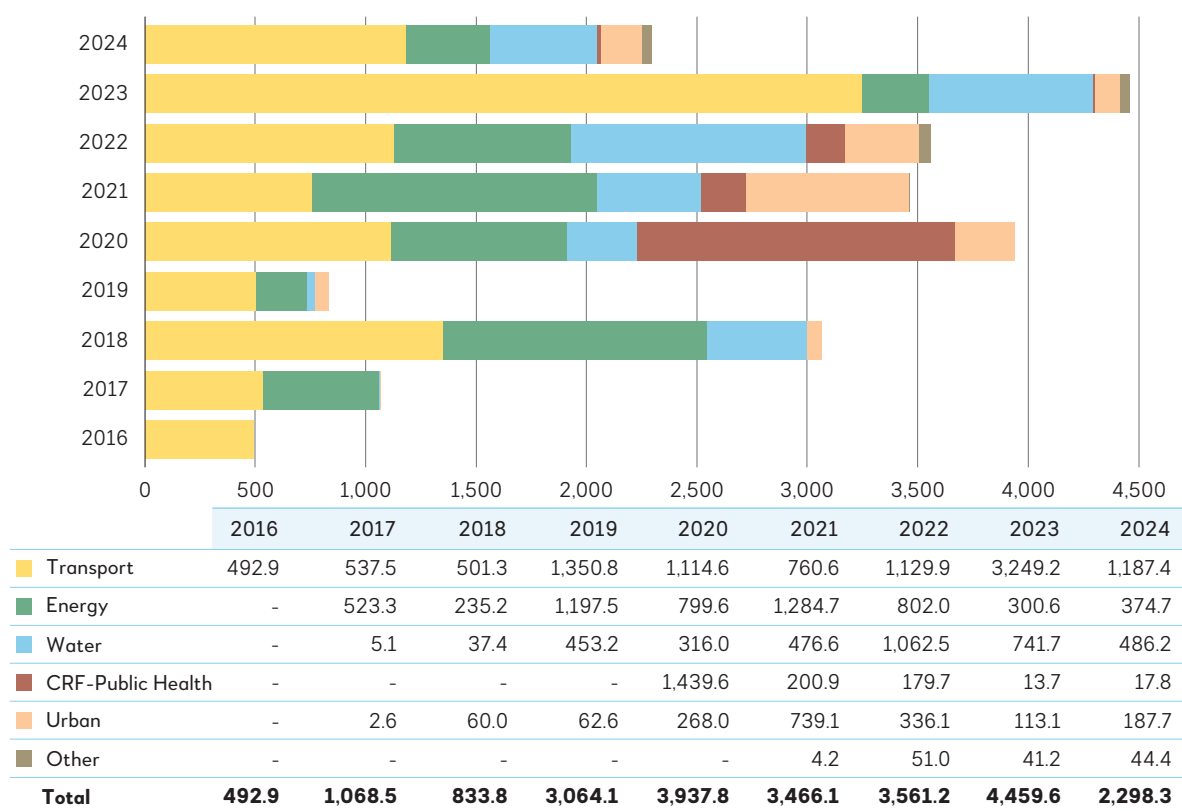
## D. Procurement by Sector

10. During 2016-2024, the transport, energy, and water sectors have consistently represented the largest share of signed contracts (Figure 5).

**Figure 5: Percentage of Procurement by Sector, 2016-2024**


Note: Others include the following sectors: (i) CRF-Economic Resilience/Policy-based Financing, (ii) Rural Infrastructure and Agriculture Development and (iii) Health Infrastructure.

Source: AIIB, Cofinanciers.

**Figure 6: Annual Procurement Value by Sector, 2016-2024**  
(USD million)


Note: Other Sectors include the following: (i) CRF-Economic Resilience/PBF, (ii) Rural Infrastructure and Agriculture Development and (iii) Health Infrastructure.

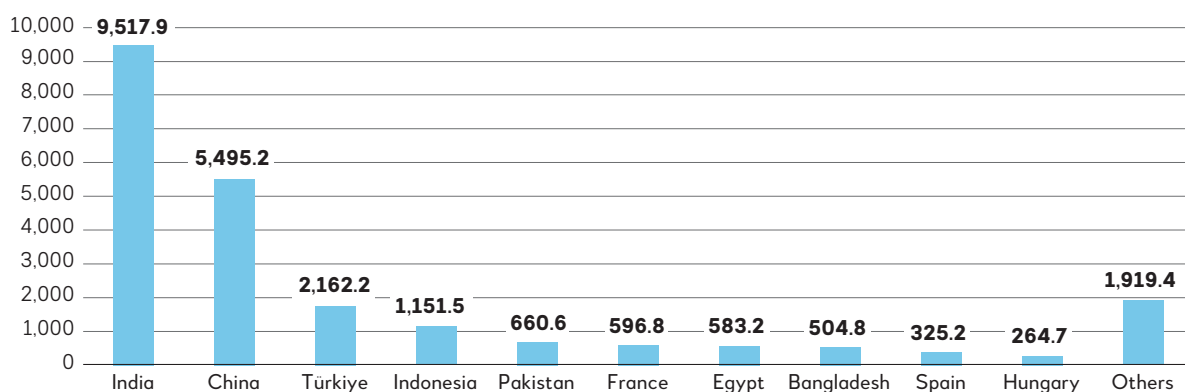
Source: AIIB, Cofinanciers.

## E. Procurement by Origin<sup>5</sup> of Suppliers, Contractors, and Consultants

### E.1 Overall Procurement

11. During 2016-2024, the largest share of contracts was awarded to suppliers, contractors, and consultants from India (USD9,517.9 million, 41.1%), followed by China (USD5,495.2 million, 23.7%), Türkiye (USD2,162.2 million, 9.3%), Indonesia (USD1,151.5 million, 5.0%), and Pakistan (USD660.6 million, 2.8%), as shown in Figure 7.

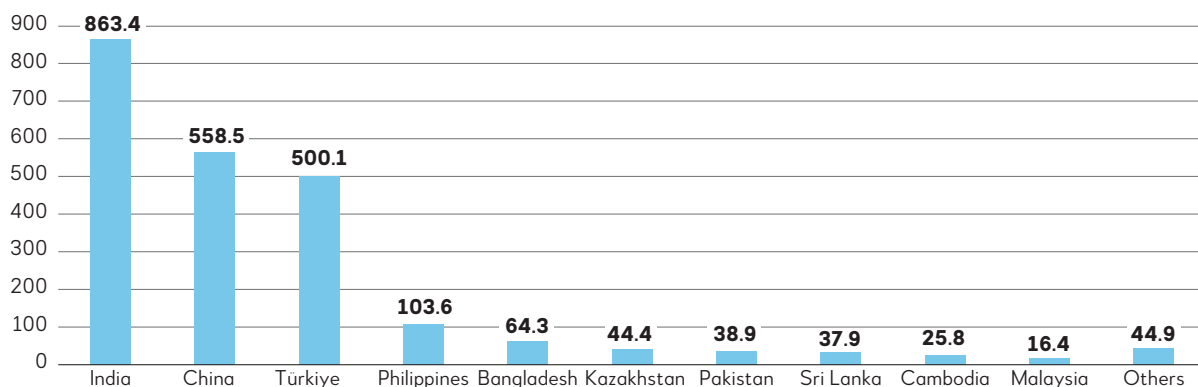
**Figure 7: Top 10 Origins of Suppliers, Contractors, and Consultants, 2016-2024**  
(USD million)



Source: AIB, Cofinanciers.

12. In 2024, a large share of contracts was awarded to contractors, suppliers, and consultants from India (USD863.4 million, 37.6%), China (USD558.5 million, 24.3%), and Türkiye (USD500.1 million, 21.8%).

**Figure 8: Top 10 Origins of Suppliers, Contractors, and Consultants in 2024**  
(USD million)



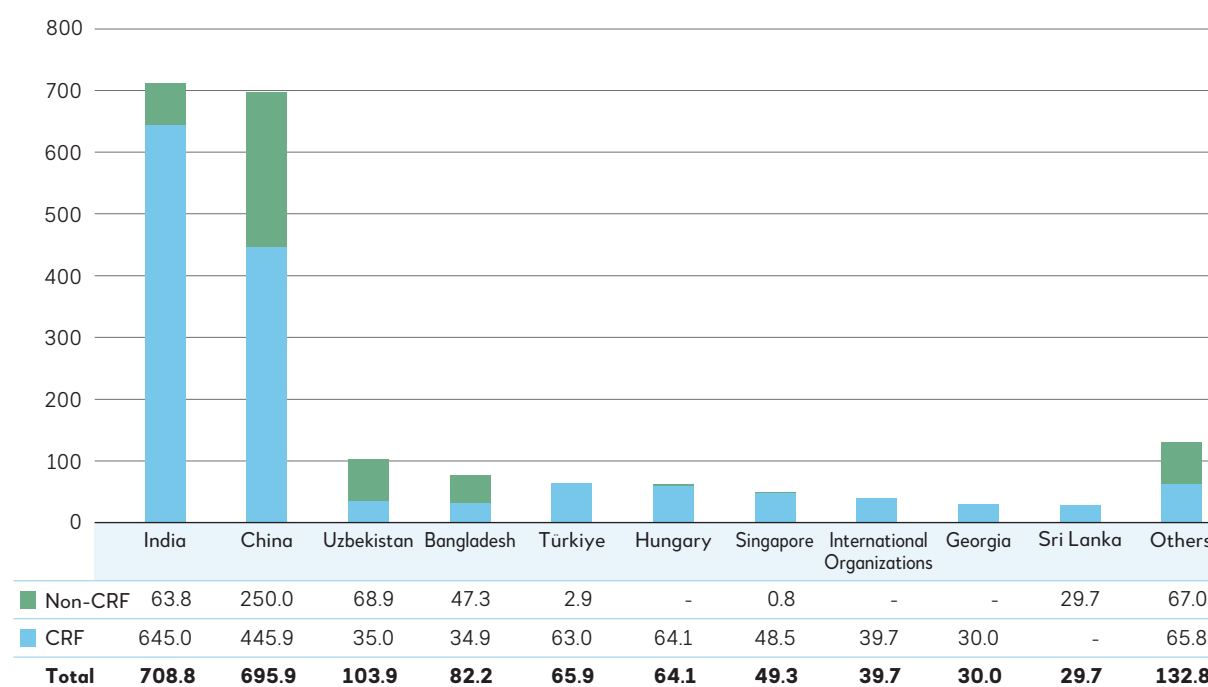
Source: AIB, Cofinanciers.

<sup>5</sup> For joint ventures, the contract value is evenly distributed among all the joint venture members.

## E.2 Procurement of Goods<sup>6</sup>

13. India was the largest supplier for AIIB-financed goods contracts, with a total contract value of USD708.8 million (35.4% of the total). This amount is distributed across various Bank-financed projects in India (USD557.6 million), Bangladesh (USD144.2 million), Georgia (USD6.9 million), and Nepal (USD0.1 million). China followed with USD695.9 million (34.8% of the total), spread across projects in China (USD506.1 million), India (USD83.9 million), Bangladesh (USD76.2 million), Tajikistan (USD20.0 million), Georgia (USD4.2 million), Uzbekistan (USD4.3 million), and Hungary (USD1.2 million).

**Figure 9: Top 10 Origins of Suppliers, 2016-2024**  
(USD million)



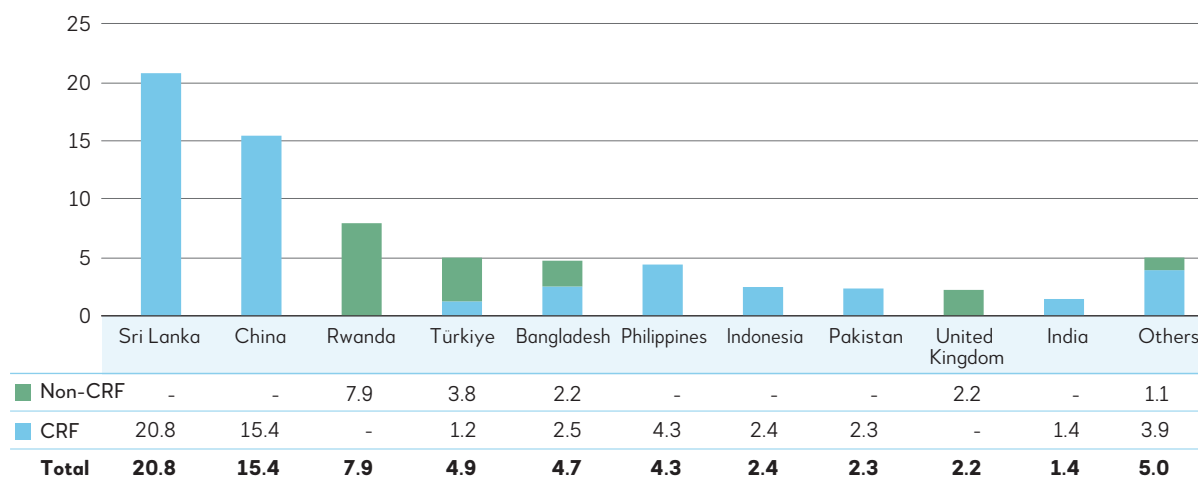
CRF = COVID-19 Crisis Recovery Facility.

Source: AIIB, Cofinanciers.

14. In 2024, the procurement of goods accounted for 3.1% of the total procurement value, totaling USD71.2 million. The distribution is shown in Figure 10.

<sup>6</sup> Domestic suppliers, contractors, and consultants are those registered in the same country as that of the contracting authority.

**Figure 10: Top 10 Origins of Suppliers in 2024**  
(USD million)

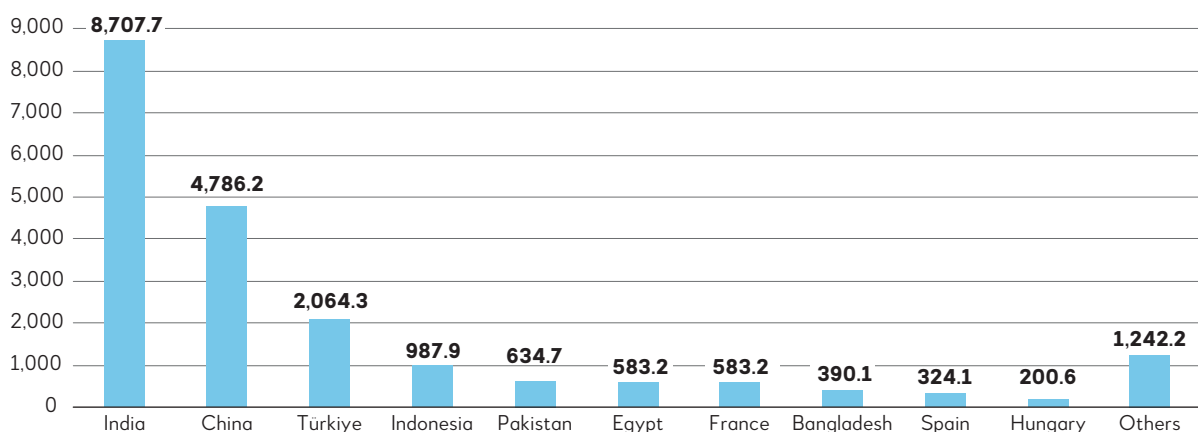


CRF = COVID-19 Crisis Recovery Facility  
Source: AIIB, Cofinanciers.

### E.3 Procurement of Works

15. As shown in Figure 11, contractors from India accounted for the largest share of AIIB-financed works contracts, with a total contract value of USD8,707.7 million (42.5% of the total procurement of works). This amount is distributed across Bank-financed projects in India (USD8,380.3 million), Bangladesh (USD279.6 million), and Nepal (USD47.7 million). It is followed by contractors from China with USD4,786.2 million (23.3% of the total), spread across projects in China (USD1,828.8 million), Pakistan (USD1,070.7 million), Bangladesh (USD839.6 million), Türkiye (USD567.2 million), India (USD152.7 million), Uzbekistan (USD122.3 million), Lao PDR (USD98.3 million), Sri Lanka (USD42.2 million), Tajikistan (USD39.1 million), and Maldives (USD 25.2 million).

**Figure 11: Top 10 Origins of Contractors, 2016-2024**  
(USD million)

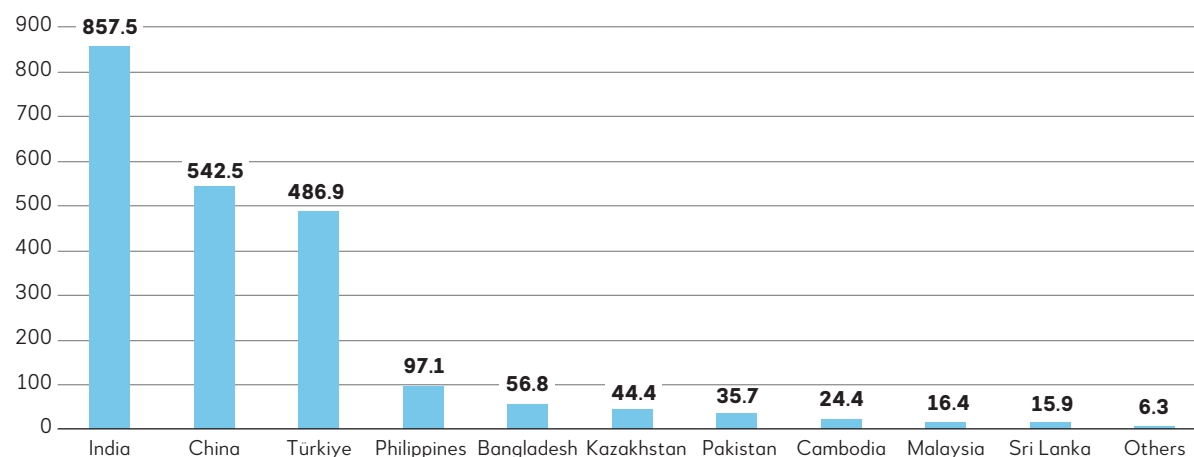


Source: AIIB, Cofinanciers.



16. In 2024, the total contract value for works contracts was USD2,183.8 million, representing 95.0% of the total signed contract value.

**Figure 12: Top 10 Origins of Contractors in 2024**  
(USD million)



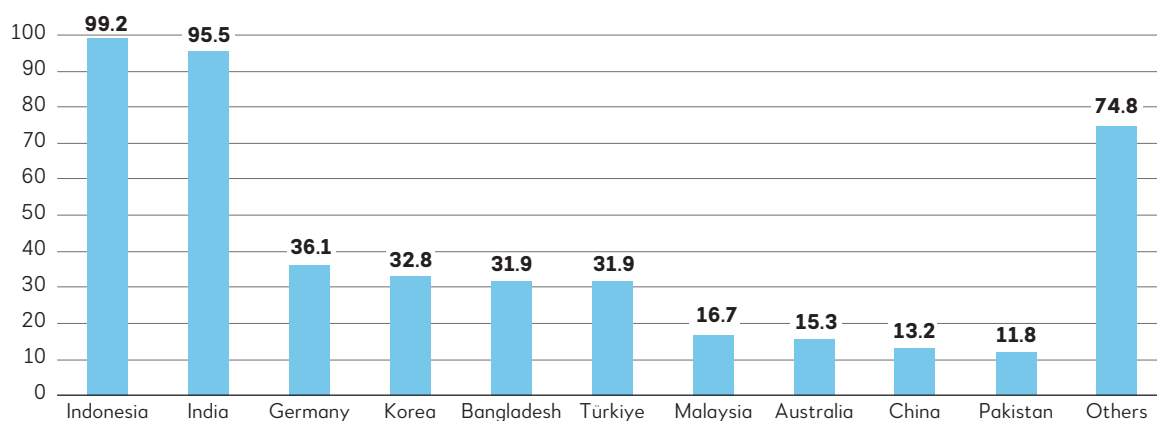
Source: AIB, Cofinanciers.

## E.4 Procurement of Consulting Services

17. From 2016 to 2024, consultants, both firms and individuals, from Indonesia were awarded contracts totaling USD99.2 million (21.6% of the total signed contract value for consulting services), followed by India with USD95.5 million (20.8%).

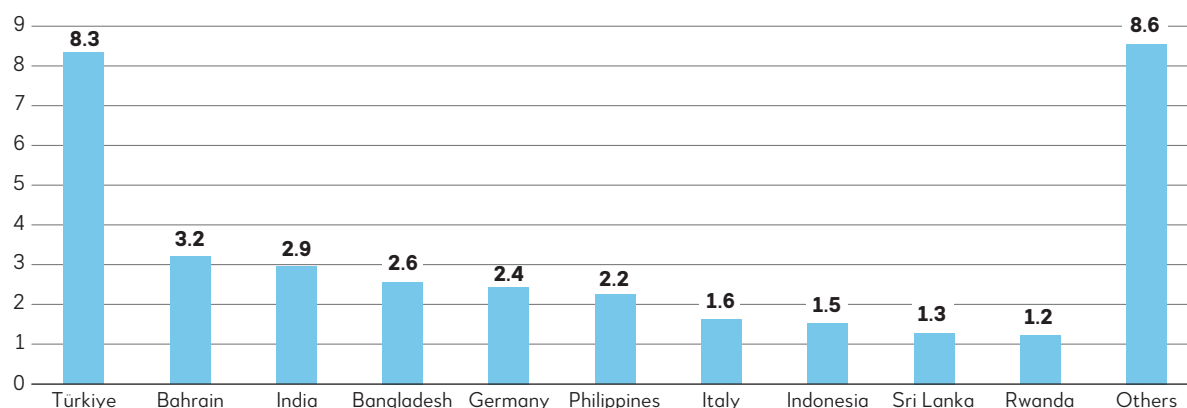
18. In 2024, the procurement of consulting services amounted to USD35.9 million and accounted for 1.6% of the total contracts signed within the year.

**Figure 13: Top 10 Origins of Consultants, 2016-2024**  
(USD million)



Source: AIB, Cofinanciers.

**Figure 14: Top 10 Origins of Consultants in 2024**  
(USD million)



Source: AIIB, Cofinanciers.

## F. Contracts Awarded to Domestic Suppliers, Contractors, and Consultants

### F.1 Overall

19. During 2016-2024, 73.8% of AIIB-financed contracts were awarded to domestic suppliers, contractors, and consultants. A greater diversity in the origins of consultants was also observed, with more consulting service contracts awarded to firms from outside the recipient countries (Table 2).

**Table 2: Percentage of Contracts Awarded to Domestic Suppliers, Contractors, and Consultants**

Year	Overall	Goods	Works	Consulting Services
2016-2024	73.8%	75.2%	74.5%	62.3%
2024	75.1%	93.3%	74.6%	65.8%

Source: AIIB, Cofinanciers.

### F.2 Contracts Awarded to Domestic Suppliers, Contractors, and Consultants in Each Recipient

20. The data in this report is based on the percentage of total signed contracts during 2016-2024 that went to domestic contractors, suppliers, and consultants (both firms and individuals). The Bank permits firms and individuals from all countries to offer goods, works, and services in Bank-financed contracts, regardless of whether the country is a member of the Bank or not. The higher percentage of contracts awarded to suppliers, contractors, and consultants of the recipient country demonstrates a strong domestic market. The details of the distribution of contracts awarded to domestic and foreign suppliers, contractors, and consultants are presented in Figures 15, 16, 17, and 18, respectively.

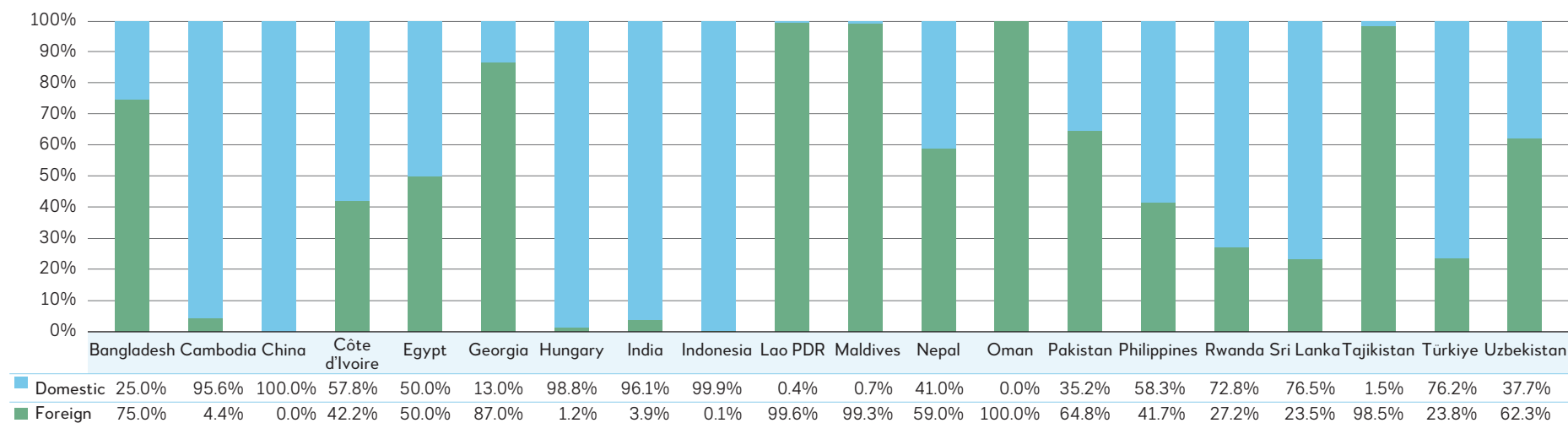
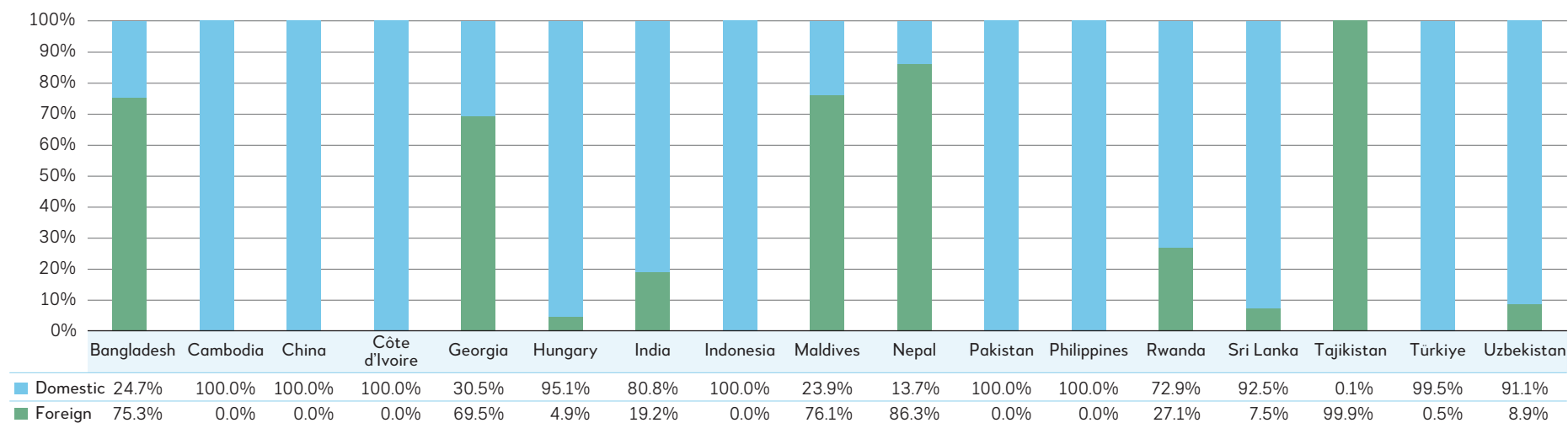
**Figure 15: Overall: Percentage of Contract Value Awarded to Domestic Suppliers, Contractors, and Consultants, 2016-2024****Figure 16: Goods: Percentage of Contract Value Awarded to Domestic Suppliers, 2016-2024**

Figure 17: Works: Percentage of Contract Value Awarded to Domestic Contractors, 2016-2024

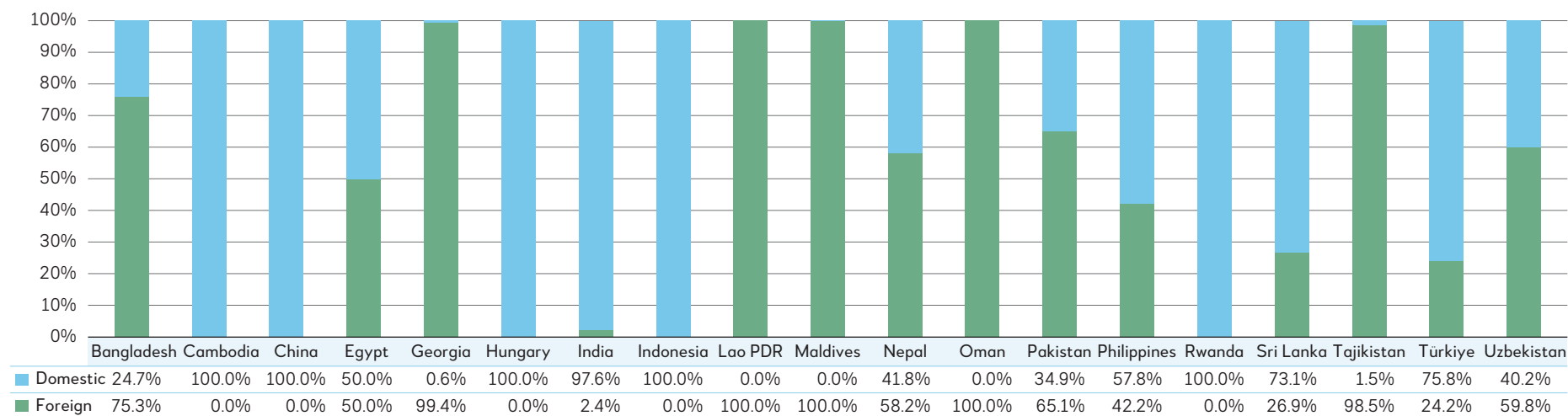
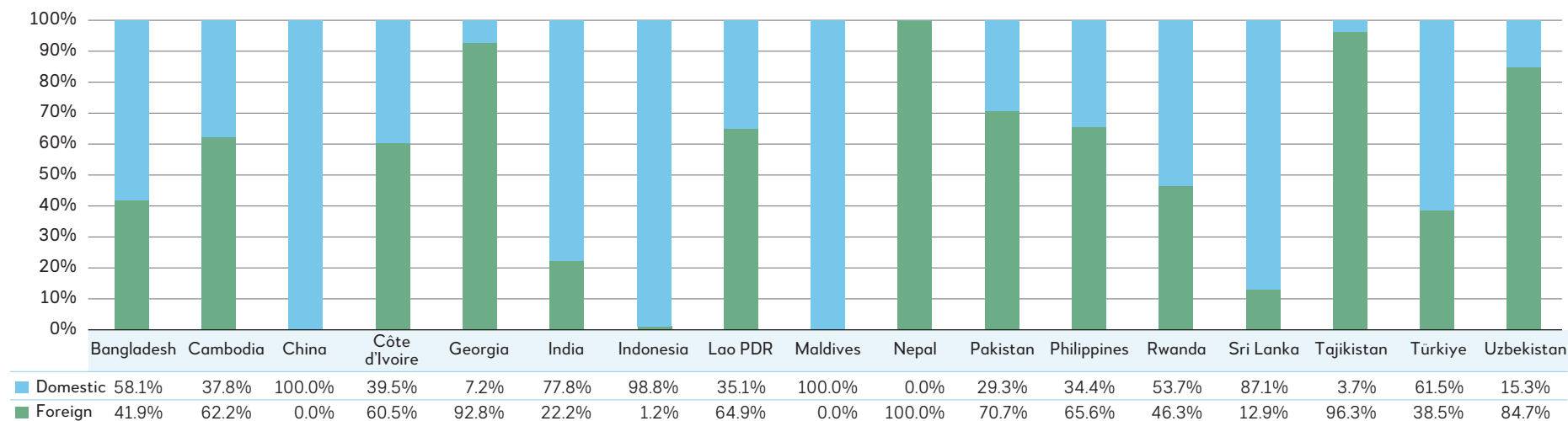


Figure 18: Consulting Services: Percentage of Contract Value Awarded to Domestic Consultants, 2016-2024



# AIIB PROCUREMENT FRAMEWORK



21. The AIIB Procurement Framework comprises the following:

- [Procurement Policy](#) (updated on June 26, 2024)
- [Directive on Procurement Instructions for Recipients](#) (updated on July 26, 2024)
- Directive on the Procurement Policy (Oct. 17, 2024)
- [Standard Procurement Documents](#):
  - Procurement of Goods, for One-Envelope Tendering Process (June 2021).
  - Procurement of Works, for One-Envelope Tendering Process without Prequalification (June 2021).
  - Procurement of Works, for Two-Envelope Tendering Process without Prequalification (June 2021).
  - Request for Proposal for Consulting Services (June 2021).

# BUSINESS OUTREACH



22. In line with its commitment to promoting business opportunities and enhancing private sector engagement in AIIB-financed projects, the Bank organized or participated in business outreach activities in 2024 (Table 3). Participant feedback emphasized the value of these initiatives, particularly in knowledge and experience sharing, disseminating information on AIIB's Procurement Policy, procedures, and procurement opportunities.

**Table 3: Business Outreach Activities in 2024**

Event	Location	Topic	Date
Business Training Workshop Organized by China International Contractors Association	Beijing, China	Project Procurement Opportunities of AIIB-Financed Projects	Mar. 22, 2024
Workshop on MDB Procurement and Financing Business Opportunities for the Middle East and North Africa Region, Sponsored by Multilateral Cooperation Center for Development Finance	Cairo, Egypt	MDB Roles and International Business Opportunity & MDB Standard Procurement Documents	May 13-14, 2024
2024 AIIB Annual Meeting	Samarkand, Uzbekistan	Doing Business with AIIB	Sep. 25-26, 2024
2024 China International Public Procurement Forum, sponsored by China Ministry of Finance and Lin-gang Special Area in Shanghai Municipality	Shanghai, China	Project Procurement Opportunities of AIIB-financed Projects	Nov. 5-7, 2024
Public Procurement Seminar, Organized by China Tendering & Bidding Association	Haikou, China	AIIB Investment Portfolio, Operations, Procurement, and Business Opportunities	Dec. 20, 2024

# CAPACITY BUILDING

## IV

23. In 2024, in collaboration with the Public Sector Clients Department, Regions 1 and 2 of the Bank, Sustainability and Fiduciary Solutions Department (SFD) continued to support capacity-building initiatives to strengthen recipients' capabilities and improve project implementation (Table 4). Two Environmental, Social, and Fiduciary Workshops for AIIB-financed Projects in Uzbekistan and China were organized by SFD. The workshops facilitated the exchange of best practices and promoted more effective and transparent procurement processes in AIIB-financed projects. The workshops will be expanded to other Members in the coming years.

**Table 4: Capacity Building Activities in 2024**

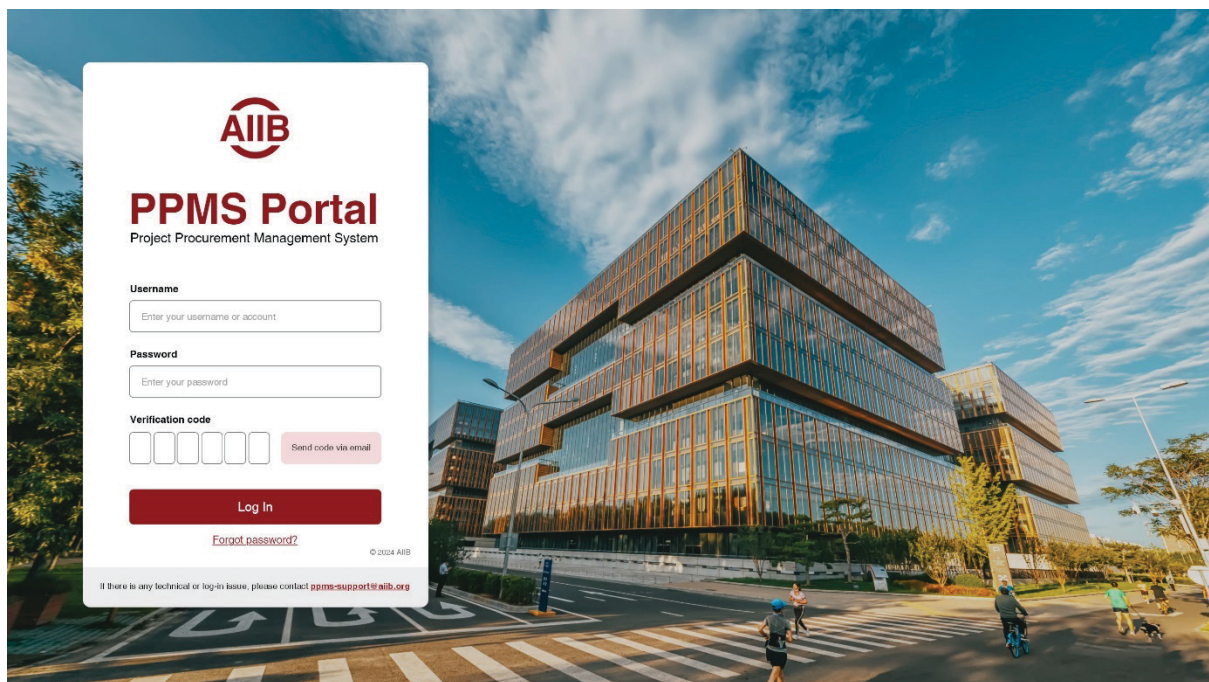
Event	Location	Topic on Procurement	Date
Environmental, Social, and Fiduciary Workshop for AIIB-financed Projects in Uzbekistan	Tashkent, Uzbekistan	AIIB Procurement Policy and Procedures	Aug. 27-29, 2024
Introductory Workshop on AIIB's Project Appraisal Process and Policies, to the Department of Finance and Project Implementing Agencies in the Philippines	Manila, Philippines	AIIB Operational Procurement Framework	Nov. 22, 2024
Environmental, Social, and Fiduciary Workshop for AIIB-financed Projects in China	Shanghai, China	AIIB Procurement Policy and Procedures	Dec. 3-5, 2024

# PROJECT PROCUREMENT MANAGEMENT SYSTEM

V

24. **Overview.** To enhance efficiency, documentation, and oversight of the procurement process in AIIB's SBF standalone projects, the Project Procurement Management System (PPMS) was developed as an online interactive platform and management tool. PPMS also strengthens the Bank's procurement data management and reporting capabilities. It was developed by the Bank's SFD and the Information Technology Department, with strong support from the Public Sector Clients Department, Regions 1 and 2.

Figure 19: PPMS Landing Page





25. **PPMS functionalities.** PPMS consists of five modules that support both the Bank's project teams and Recipients in procurement planning, processing, contract management, complaints monitoring, and reporting:

**Module 1: Procurement Planning**

- Supports the Project Implementing Agencies (PIAs) to submit the Project Delivery Strategy, General Procurement Notice, Procurement Plan and its updates for the Bank's review and no-objection.
- Links each procurement activity in the Procurement Plan to the corresponding roadmap in Module 2: Procurement Process.

**Module 2: Procurement Process**

- Enables the PIAs to submit procurement documents through built-in roadmaps aligned with the Procurement Policy and Directive, for the Bank's review and no-objection for prior review contracts.
- Mirrors offline practices while allowing clear status monitoring and timely action by both Clients and the Bank.
- Conducts eligibility screening against the Bank's Debarment List and the UN sanctions list.
- Facilitates the publication of procurement notices on the Bank's website.

**Module 3: Contract Management**

- Enables the PIAs to submit contract management related documents, including contract amendments, payments, implementation updates, dispute resolution, post-contract evaluations, etc.

**Module 4: Complaints Monitoring**

- Allows the PIAs and the Bank to record procurement-related complaints that may be furnished at any time regarding any part of the procurement process.
- Enables the Bank to monitor the complaint resolution progress.

**Module 5: Reporting**

- Provides the Bank with comprehensive procurement data regarding overall profile, procurement performance, and efficiency indicators.

26. **From development to full launch.** PPMS development began in 2020, leading to a successful pilot launch in July 2023. Since then, the system has progressively onboarded clients from over 60 projects and incorporated valuable feedback to enhance system functionalities. Recognizing the importance of PPMS as the Bank's first client-facing portal, the team provided hands-on support in 2024, including **tailored on-site training sessions in Bangladesh, China, Uzbekistan, Nepal, and Türkiye**, addressing the specific needs of both existing and prospective PIAs based on the progress of the projects. **The system was officially launched in December 2024, becoming the central platform and interactive management tool for all the procurement-related communications in applicable projects.**

# APPENDICES

## PROCUREMENT STATISTICS

# VI

<b>Appendix 1:</b> Procurement Value by Recipients, 2016-2024	19
<b>Appendix 2:</b> Procurement Value by Recipients in 2024	20
<b>Appendix 3:</b> Procurement Value by Origins of Suppliers, Contractors, and Consultants, 2016-2024	21
<b>Appendix 4:</b> Procurement Value by Origins of Suppliers, Contractors, and Consultants in 2024	24

## Appendix 1: Procurement Value by Recipients, 2016-2024

	Goods		Works		Non-Consulting Services		Consulting Services		Grand Total	
	Value (USD Million)	% of Total Goods	Value (USD Million)	% of Total Works	Value (USD Million)	% of Total Non-Consulting Services	Value (USD Million)	% of Total Consulting Services	Value (USD Million)	CRF %
Bangladesh	332.4	16.6%	1,629.6	7.9%	0.6	0.3%	54.9	12.0%	2,017.5	10.0%
Cambodia	1.1	0.1%	50.8	0.2%	-	-	3.9	0.9%	55.8	94.0%
China	506.1	25.3%	1,828.8	8.9%	-	-	13.2	2.9%	2,348.1	15.6%
Côte d'Ivoire	1.2	0.1%	-	-	-	-	2.8	0.6%	4.0	-
Egypt	-	-	1,166.4	5.7%	-	-	-	-	1,166.4	-
Georgia	98.2	4.9%	133.5	0.7%	0.0	0.0%	9.5	2.1%	241.2	41.4%
Hungary	67.4	3.4%	200.6	1.0%	-	-	-	-	268.0	100.0%
India	689.7	34.4%	8,588.3	41.9%	9.8	4.5%	113.7	24.8%	9,401.5	6.9%
Indonesia	24.9	1.2%	975.6	4.8%	39.4	18.2%	94.3	20.5%	1,134.2	-
Lao PDR	-	-	98.3	0.5%	-	-	1.0	0.2%	99.3	-
Maldives	8.9	0.4%	332.6	1.6%	0.0	0.0%	0.3	0.1%	341.9	3.5%
Nepal	0.1	0.0%	101.5	0.5%	-	-	1.9	0.4%	103.5	-
Oman	-	-	278.8	1.4%	-	-	-	-	278.8	-
Pakistan	11.7	0.6%	1,817.7	8.9%	-	-	39.3	8.6%	1,868.6	-
Philippines	16.9	0.8%	280.3	1.4%	0.1	0.0%	23.6	5.1%	320.8	-
Rwanda	12.0	0.6%	0.0	0.0%	5.7	2.6%	5.5	1.2%	23.2	100.0%
Sri Lanka	32.1	1.6%	157.0	0.8%	-	-	2.2	0.5%	191.3	-
Tajikistan	20.0	1.0%	194.1	0.9%	-	-	16.3	3.5%	230.3	-
Türkiye	65.6	3.3%	2,346.1	11.4%	0.1	0.1%	40.6	8.8%	2,452.4	2.6%
Uzbekistan	114.0	5.7%	324.1	1.6%	160.8	74.2%	36.4	7.9%	635.2	30.8%
<b>Grand Total</b>	<b>2,002.2</b>	<b>100.0%</b>	<b>20,504.2</b>	<b>100.0%</b>	<b>216.5</b>	<b>100.0%</b>	<b>459.3</b>	<b>100.0%</b>	<b>23,182.2</b>	<b>8.3%</b>

- = nil, 0.0 = less than 0.05, 0.0% = less than 0.05%

Note: Numbers may not add up due to rounding.

Source: AIIB, Cofinanciers.

## Appendix 2: Procurement Value by Recipients in 2024

	Goods		Works		Non-Consulting Services		Consulting Services		Grand Total	
	Value (USD Million)	% of Total Goods	Value (USD Million)	% of Total Works	Value (USD Million)	% of Total Non-Consulting Services	Value (USD Million)	% of Total Consulting Services	Value (USD Million)	CRF %
Bangladesh	4.7	6.6%	547.4	25.1%	0.2	2.7%	5.0	13.9%	557.2	2.5%
Cambodia	0.8	1.1%	24.4	1.1%	-	-	0.8	2.3%	25.9	94.4%
China	15.2	21.3%	167.9	7.7%	-	-	0.6	1.7%	183.7	-
Côte d'Ivoire	1.2	1.7%	-	-	-	-	2.8	7.8%	4.0	-
India	1.4	1.9%	741.6	34.0%	1.5	21.1%	3.6	10.0%	748.1	-
Indonesia	2.4	3.4%	1.1	0.0%	0.1	1.0%	1.5	4.2%	5.1	-
Pakistan	2.3	3.2%	35.7	1.6%	-	-	5.3	14.8%	43.2	-
Philippines	4.3	6.1%	117.1	5.4%	-	-	2.7	7.6%	124.1	-
Rwanda	11.1	15.6%	0.0	0.0%	5.5	75.2%	2.4	6.7%	19.1	100.0%
Sri Lanka	20.8	29.2%	15.9	0.7%	-	-	1.2	3.3%	37.8	-
Tajikistan	-	-	-	-	-	-	1.5	4.1%	1.5	-
Türkiye	4.9	6.9%	486.9	22.3%	-	-	8.3	23.2%	500.1	0.8%
Uzbekistan	2.1	3.0%	46.0	2.1%	0.0	0.0%	0.2	0.4%	48.3	-
<b>Grand Total</b>	<b>71.2</b>	<b>100.0%</b>	<b>2,183.8</b>	<b>100.0%</b>	<b>7.3</b>	<b>100.0%</b>	<b>35.9</b>	<b>100.0%</b>	<b>2,298.3</b>	<b>2.7%</b>

- = nil, 0.0 = less than 0.05, 0.0% = less than 0.05%

Note: Numbers may not add up due to rounding.

Source: AIIB, Cofinanciers.

### Appendix 3: Procurement Value by Origins of Suppliers, Contractors, and Consultants, 2016-2024

	Goods		Works		Non-Consulting Services		Consulting Services		Grand Total	
	Value (USD Million)	% of Total Goods	Value (USD Million)	% of Total Works	Value (USD Million)	% of Total Non-Consulting Services	Value (USD Million)	% of Total Consulting Services	Value (USD Million)	% of the Grand Total
Afghanistan	-	-	11.4	0.1%	-	-	-	-	11.4	0.0%
Australia	-	-	-	-	-	-	15.3	3.3%	15.3	0.1%
Austria	1.2	0.1%	-	-	-	-	0.5	0.1%	1.7	0.0%
Azerbaijan	-	-	99.0	0.5%	-	-	-	-	99.0	0.4%
Bahrain	-	-	-	-	-	-	3.2	0.7%	3.2	0.0%
Bangladesh	82.2	4.1%	390.1	1.9%	0.6	0.3%	31.9	7.0%	504.8	2.2%
Brazil	-	-	-	-	-	-	0.3	0.1%	0.3	0.0%
Cambodia	1.1	0.1%	50.8	0.2%	-	-	1.5	0.3%	53.4	0.2%
Cameroon	-	-	-	-	-	-	0.2	0.0%	0.2	0.0%
Canada	0.4	0.0%	-	-	-	-	0.2	0.0%	0.5	0.0%
Chad	-	-	-	-	-	-	0.2	0.0%	0.2	0.0%
China	695.9	34.8%	4,786.2	23.3%	-	-	13.2	2.9%	5,495.2	23.7%
Côte d'Ivoire	1.2	0.1%	-	-	-	-	1.1	0.2%	2.3	0.0%
Denmark	-	-	-	-	-	-	0.1	0.0%	0.1	0.0%
Egypt	-	-	583.2	2.8%	-	-	-	-	583.2	2.5%
France	4.5	0.2%	583.2	2.8%	-	-	9.1	2.0%	596.8	2.6%
Georgia	30.0	1.5%	0.8	0.0%	0.0	0.0%	0.7	0.1%	31.5	0.1%
Germany	2.3	0.1%	174.6	0.9%	-	-	36.1	7.9%	213.1	0.9%
Greece	-	-	-	-	-	-	0.4	0.1%	0.4	0.0%
Hungary	64.1	3.2%	200.6	1.0%	-	-	-	-	264.7	1.1%
India	708.8	35.4%	8,707.7	42.5%	6.0	2.7%	95.5	20.8%	9,517.9	41.1%
Indonesia	24.9	1.2%	987.9	4.8%	39.4	18.2%	99.2	21.6%	1,151.5	5.0%

continued on next page

Table continued

	Goods		Works		Non-Consulting Services		Consulting Services		Grand Total	
	Value (USD Million)	% of Total Goods	Value (USD Million)	% of Total Works	Value (USD Million)	% of Total Non- Consulting Services	Value (USD Million)	% of Total Consulting Services	Value (USD Million)	% of the Grand Total
International Organizations	39.7	2.0%	2.6	0.0%	160.8	74.2%	-	-	203.0	0.9%
Ireland	-	-	-	-	-	-	6.0	1.3%	6.0	0.0%
Israel	-	-	-	-	-	-	0.8	0.2%	0.8	0.0%
Italy	-	-	10.9	0.1%	-	-	4.7	1.0%	15.5	0.1%
Japan	2.1	0.1%	33.9	0.2%	-	-	1.1	0.2%	37.1	0.2%
Kazakhstan	-	-	44.4	0.2%	-	-	-	-	44.4	0.2%
Kenya	-	-	-	-	-	-	0.2	0.0%	0.2	0.0%
Korea	19.6	1.0%	95.5	0.5%	-	-	32.8	7.1%	147.9	0.6%
Kuwait	-	-	0.4	0.0%	-	-	-	-	0.4	0.0%
Lao PDR	-	-	-	-	-	-	0.3	0.1%	0.3	0.0%
Lebanon	-	-	-	-	-	-	3.8	0.8%	3.8	0.0%
Malaysia	-	-	44.0	0.2%	-	-	16.7	3.6%	60.8	0.3%
Maldives	2.1	0.1%	0.0	0.0%	0.0	0.0%	0.3	0.1%	2.5	0.0%
Mali	-	-	-	-	-	-	0.2	0.0%	0.2	0.0%
Malta	-	-	-	-	-	-	0.5	0.1%	0.5	0.0%
Nepal	0.0	0.0%	42.4	0.2%	-	-	0.0	0.0%	42.4	0.2%
Netherlands	27.9	1.4%	-	-	-	-	0.1	0.0%	28.0	0.1%
Oman	-	-	41.9	0.2%	-	-	-	-	41.9	0.2%
Pakistan	14.1	0.7%	634.7	3.1%	-	-	11.8	2.6%	660.6	2.8%
Philippines	16.9	0.8%	162.0	0.8%	0.1	0.0%	8.3	1.8%	187.2	0.8%
Portugal	-	-	139.4	0.7%	-	-	-	-	139.4	0.6%

continued on next page

Table continued

	Goods		Works		Non-Consulting Services		Consulting Services		Grand Total	
	Value (USD Million)	% of Total Goods	Value (USD Million)	% of Total Works	Value (USD Million)	% of Total Non- Consulting Services	Value (USD Million)	% of Total Consulting Services	Value (USD Million)	% of the Grand Total
Rwanda	8.7	0.4%	0.0	0.0%	5.2	2.4%	3.0	0.6%	16.9	0.1%
Serbia	-	-	-	-	-	-	0.1	0.0%	0.1	0.0%
Singapore	49.3	2.5%	-	-	-	-	-	-	49.3	0.2%
Spain	-	-	324.1	1.6%	-	-	1.8	0.4%	325.9	1.4%
Sri Lanka	29.7	1.5%	114.8	0.6%	-	-	2.7	0.6%	147.2	0.6%
Switzerland	1.3	0.1%	13.0	0.1%	-	-	0.5	0.1%	14.7	0.1%
Tajikistan	0.0	0.0%	30.2	0.1%	-	-	0.6	0.1%	30.8	0.1%
Tunisia	-	-	-	-	-	-	0.1	0.0%	0.1	0.0%
Türkiye	65.9	3.3%	2,064.3	10.1%	0.1	0.1%	31.9	6.9%	2,162.2	9.3%
UAE	-	-	-	-	-	-	1.8	0.4%	1.8	0.0%
United Kingdom	2.2	0.1%	-	-	0.3	0.2%	5.8	1.3%	8.3	0.0%
United States	2.4	0.1%	-	-	4.0	1.9%	9.0	2.0%	15.5	0.1%
Uzbekistan	103.9	5.2%	130.1	0.6%	0.0	0.0%	5.6	1.2%	239.6	1.0%
Viet Nam	-	-	-	-	-	-	0.1	0.0%	0.1	0.0%
<b>Grand Total</b>	<b>2,002.2</b>	<b>100.0%</b>	<b>20,504.2</b>	<b>100.0%</b>	<b>216.5</b>	<b>100.0%</b>	<b>459.3</b>	<b>100.0%</b>	<b>23,182.2</b>	<b>100.0%</b>

- = nil, 0.0 = less than 0.05, 0.0% = less than 0.05%

Note: Numbers may not add up due to rounding.

Source: AIIB, Cofinanciers.

## Appendix 4: Procurement Value by Origins of Suppliers, Contractors, and Consultants in 2024

	Goods		Works		Non-Consulting Services		Consulting Services		Grand Total	
	Value (USD Million)	% of Total Goods	Value (USD Million)	% of Total Works	Value (USD Million)	% of Total Non-Consulting Services	Value (USD Million)	% of Total Consulting Services	Value (USD Million)	% of the Grand Total
Austria	1.2	1.6%	-	-	-	-	-	-	1.2	0.1%
Bahrain	-	-	-	-	-	-	3.2	8.9%	3.2	0.1%
Bangladesh	4.7	6.6%	56.8	2.6%	0.2	2.7%	2.6	7.1%	64.3	2.8%
Cambodia	0.8	1.1%	24.4	1.1%	-	-	0.7	1.9%	25.8	1.1%
Cameroon	-	-	-	-	-	-	0.2	0.6%	0.2	0.0%
Chad	-	-	-	-	-	-	0.2	0.4%	0.2	0.0%
China	15.4	21.6%	542.5	24.8%	-	-	0.6	1.7%	558.5	24.3%
Côte d'Ivoire	1.2	1.7%	-	-	-	-	1.1	3.1%	2.3	0.1%
France	-	-	-	-	-	-	1.1	3.0%	1.1	0.0%
Germany	-	-	-	-	-	-	2.4	6.7%	2.4	0.1%
India	1.4	1.9%	857.5	39.3%	1.5	21.1%	2.9	8.2%	863.4	37.6%
Indonesia	2.4	3.4%	1.1	0.0%	0.1	1.0%	1.5	4.2%	5.1	0.2%
Italy	-	-	-	-	-	-	1.6	4.5%	1.6	0.1%
Japan	-	-	3.6	0.2%	-	-	-	-	3.6	0.2%
Kazakhstan	-	-	44.4	2.0%	-	-	-	-	44.4	1.9%
Korea	0.1	0.2%	-	-	-	-	0.5	1.5%	0.7	0.0%
Malaysia	-	-	16.4	0.8%	-	-	-	-	16.4	0.7%
Mali	-	-	-	-	-	-	0.2	0.6%	0.2	0.0%
Malta	-	-	-	-	-	-	0.5	1.4%	0.5	0.0%

continued on next page



Table continued

	Goods		Works		Non-Consulting Services		Consulting Services		Grand Total	
	Value (USD Million)	% of Total Goods	Value (USD Million)	% of Total Works	Value (USD Million)	% of Total Non- Consulting Services	Value (USD Million)	% of Total Consulting Services	Value (USD Million)	% of the Grand Total
Pakistan	2.3	3.2%	35.7	1.6%	-	-	1.0	2.7%	38.9	1.7%
Philippines	4.3	6.1%	97.1	4.4%	-	-	2.2	6.3%	103.6	4.5%
Rwanda	7.9	11.1%	0.0	0.0%	5.0	68.3%	1.2	3.4%	14.2	0.6%
Serbia	-	-	-	-	-	-	0.1	0.3%	0.1	0.0%
Spain	-	-	-	-	-	-	0.7	1.8%	0.7	0.0%
Sri Lanka	20.8	29.2%	15.9	0.7%	-	-	1.3	3.6%	37.9	1.7%
Switzerland	-	-	-	-	-	-	0.1	0.3%	0.1	0.0%
Tajikistan	-	-	-	-	-	-	0.2	0.5%	0.2	0.0%
Tunisia	-	-	-	-	-	-	0.1	0.3%	0.1	0.0%
Türkiye	4.9	6.9%	486.9	22.3%	-	-	8.3	23.2%	500.1	21.8%
UAE	-	-	-	-	-	-	1.1	3.0%	1.1	0.0%
United Kingdom	2.2	3.0%	-	-	0.3	4.5%	-	-	2.5	0.1%
United States	1.1	1.5%	-	-	0.2	2.4%	0.1	0.3%	1.4	0.1%
Uzbekistan	0.6	0.8%	1.6	0.1%	0.0	0.0%	0.2	0.4%	2.4	0.1%
<b>Grand Total</b>	<b>71.2</b>	<b>100.0%</b>	<b>2,183.8</b>	<b>100.0%</b>	<b>7.3</b>	<b>100.0%</b>	<b>35.9</b>	<b>100.0%</b>	<b>2,298.3</b>	<b>100.0%</b>

- = nil, 0.0 = less than 0.05, 0.0% = less than 0.05%

Note: Numbers may not add up due to rounding.

Source: AIIB, Cofinanciers.

# 2024 ANNUAL OPERATIONAL PROCUREMENT REPORT

Produced by the Sustainability and Fiduciary Solutions Department of the Asian Infrastructure Investment Bank (AIIB), this 2024 Annual Operational Procurement Report marks the Bank's fourth operational procurement report.

The Report provides statistics and analysis of procurement contracts signed between 2016 and 2024, which are financed by AIIB through Sovereign-backed Financings, including both standalone and cofinanced projects, as well as Project Preparation Special Fund grants.

AIIB consistently delivers high-quality procurement, ensuring funds are used for their intended purposes. The AIIB Procurement Policy upholds the Bank's procurement principles, including value-for-money and fit-for-purpose.

## ABOUT AIIB

Beginning operations in 2016, AIIB finances infrastructure that transforms lives across Asia and beyond. With members representing 80% of global population, we've invested over USD60 billion in 300+ projects spanning 38 economies – delivering clean energy, transport networks, water systems, and digital connectivity that create opportunities for millions.

Built differently from the start, emerging economies hold the majority vote, ensuring those we serve shape our decisions. Our AAA-rated bonds and agile approach have earned global confidence. With over 800 international professionals driving our mission, we're committed to deploying at least USD75 billion more by 2030 – accelerating sustainable infrastructure for tomorrow.



**ASIAN INFRASTRUCTURE  
INVESTMENT BANK**

AIIB Headquarters, Tower A, Asia Financial Center  
No. 1 Tianchen East Road, Chaoyang District, Beijing 100101 China

**aiib.org**