

India: The Resilient Kerala Program

1. Project Information

Project ID:	P000463	Instrument ID:	L0463A	
Member:	India	Region:	Southern Asia	
Sector:	Water	Sub-sector:	Water disaster resilience	
Instrument type:	⊠Loan:125.00 US Dollar million □Guarantee	Lead Co-financier (s):	World Bank	
ES category:	В	Borrowing Entity:	Ministry of Finance, India	
Implementing Entity:	Government of Kerala			
Project Team Leader:	Mohd Sharib Khan			
Responsible DG:	Rajat Misra			
Responsible Department:	PSC1			
Project Team Members:	Yogesh Malla, SFD - Financial Management Specialist; Jingrong He, SFD - Procurement Specialist; Shagun Mehrotra, SFD - Social Development Specialist; Jinghui Li, Project admin			
Completed Site Visits by AIIB:	Feb, 2024 AllB joined the mid term review mission led by the World Bank. Nov, 2024 To carry out an implementation support mission.			
Planned Site Visits by AIIB:	Mar, 2025 AllB to join a technical mission	with the World Bank and	other development partners.	
Current Red Flags Assigned:	0			
Current Monitoring Regime:	Regular Monitoring			
Previous Red Flags Assigned:	0			
Previous Red Flags Assigned Date:	2024/08			

2. Project Summary and Objectives

The Program objective is to enhance the State of Kerala's resilience against the impacts of climate change and natural disasters, including disease outbreaks and pandemics. The Program for Results (PforR) supports the implementation of the two key government programs – the Rebuild Kerala Development Program (RKDP) and the State Health Mission (SHM) – by adopting an integrated framework to enhance Government of Kerala (GoK)'s fiscal and institutional resilience against the impacts of climate change and natural disasters including disease outbreaks. The Program operates at two levels: across the State and in the districts adjoining the Pamba River. While system improvements, establishment of rules and norms, and institutional building activities will apply to the entire State, activities that aim to demonstrate an integrated multi-dimensional resilience approach will focus on the Pamba River Basin and the districts along the river. The Program also



supports the SHM, which aims to improve availability of and access to quality health care by people, especially for those residing in rural areas, the poor, women and children. As a subset of the government programs covering the broad resilience agenda, the boundaries of the PforR have been defined to include the following high priority sectors under AllB financing - Health, Road, Urban, Water Resources Management (WRM), Agriculture, Disaster Risk Management (DRM) and Fiscal &Governance.

3. Key Dates

Approval:	Jul. 15, 2021	Signing:	Aug. 10, 2021
Effective:	Dec. 17, 2021	Restructured (if any):	
Orig. Closing:	Dec. 31, 2026	Rev. Closing (if any):	

4. Disbursement Summary (USD million)

Contract Awarded:		Cancellation (if any):	0.00
Disbursed:	36.21	Latest disbursement (amount/date):	4.50/Dec. 05, 2024
Undisbursed:	88.79	Disbursement Ratio (%)1:	28.97

5. Project Implementation Update

As the Program is based on the PforR instrument, the Program funds will be disbursed on the satisfactory achievement of the Disbursement-Linked Results (DLRs), which are the yearly targets of Disbursement-linked Indicators (DLIs), as verified by an Independent Verification Agent (IVA), following the agreed verification protocols. The Program includes the following DLIs: DLI 1: Fiscal sustainability of GoK to cope with disease outbreaks and natural disasters is strengthened; DLI 2: Disaster-related adaptive safety net system of GoK is strengthened; DLI 3: Disaster risk financing and insurance capacity of GoK and vulnerable households in Kerala are improved; DLI 4: Urban local bodies developed and sanctioned riskinformed urban master plans and priority action plans; DLI 5: Climate risk information integrated into local body Disaster Risk Management (DRM) plans; DLI 6: Capacity to track and respond to zoonotic disease outbreaks of human importance in a timely manner; DLI 7: Integrated river basin management plan is developed for Pamba Basin, and implementation commenced; DLI 8: Farmer producer organizations have increased access to new and organized markets; and DLI 9: Core Road Network (CRN) is rehabilitated and/or maintained to meet resilient service standards in the Pamba Basin. AIIB is financing DLI 1,4,5,6,7,8 and 9. The Program is in the fourth year of implementation and has made steady but slower-thanexpected progress toward achieving results and development objectives. All the Year-1 targets have been achieved except the DLI1 Year-1 target, which is under verification with expected linked disbursement by March 2025. The DLI1 year four target is progressing and is on track. DLI4 and DLI5 are on track, meeting yearly targets. For DLI6, The verification process is ongoing for Year-3 targets and is on track for Year-4.

¹ Disbursement Ratio is defined as the volume (e.g. the dollar amount) of total disbursed amount as a percentage of the net committed volume.



DLI7, which is related to the operationalization of the River Basin Conservation and Management Authority, is still in progress, with Year-2 and Year-3 targets delayed; however, it is expected to be disbursed by September 2025, and the Year-4 target is currently on track. DLI8 targets are achieved. DLI9 Year-3 target is delayed but progressing and expected to be completed by June 2026.

Components	Physical Progress	Environmental & Social Compliance	Procurement
DLI1: Sustainable Fiscal and Debt Management	Year 1 target of adoption of the Debt Management Plan (DMP) has been completed and sent for verification. There are no targets for Year 2 and Year 3. For the Year 4 target, the Department of Finance (DoF) has simultaneously advanced the work on the achievement of the priority actions identified under the DMP and is likely to achieve the Year 4 target as planned.	N/A	N/A
DLI4: Urban Local Bodies (ULBs) with sanctioned risk- informed Master Plans and Priority Action Plans	The Year 1 target has been achieved; guidelines for risk-informed master planning and the training program for urban local bodies in the Pamba Basin districts have been prepared. There was no Year 2 target under this DLI. For Year 3 target, Kerala Institute of Local Administration (KILA) has trained 9 urban local bodies in Pamba Basin districts on risk-	N/A	N/A



	informed urban master		
	planning and target has		
	been achieved.		
	There was no Year 4		
	target under this DLI.		
DLI5: Climate risk	The Year 1 and Year 2	N/A	N/A
Information	targets have been		
integrated into	achieved. 200 Local		
local Disaster Risk	Governments in Pamba		
Management	Basin districts have		
(DRM) plans	integrated climate		
	information into the		
	local body disaster risk		
	management plans.		
	Local Self Government		
	Department (LSGD) has		
	developed and notified		
	guidelines for the		
	Disaster and Climate		
	Action Tracker (DCAT)		
	tool for the preparation		
	of Disaster		
	Management Plan		
	(DMP) and Local Action		
	Plan on Climate Change		
	(LAPCC).		
	Voor 2 torgot was		
	Year 3 target was achieved in October		
	2024, with all three		
	stages of the DCAT		
	assessment (self-		
	assessment, peer		
	assessment, and		
	technical assessment by		
	expert group)		
	completed in 265 out of		
	266 LGs in the Pamba		
	Basin districts and more		
	than 100 LGs achieving		
	the target 30% co-		
	benefit score.		
	Under the Year 4 target,		
	the Standard Operating		
	Procedure (SOP) for the		
	local level emergency		
	management exercises;		
	training modules; draft		



	almata visa		
	clustering and		
	scheduling; mock drills		
	in Alappuzha		
	(Chambakulam,		
	Nedumudy, Pulikunnu,		
	Kainakari and Alp		
	municipalities); mock		
	drill report; feedback		
	and reviews; and		
	revisions to the SOP		
	have been completed.		
	Preparation for mock		
	drills in the districts of		
	Idduki, Kottayam, and		
	Pathanamthitta are		
	currently underway.		
	The DLI is in progress		
	and is likely to achieve		
	the Year 4 target as		
	planned.		
DLI6: Capacity	The Year 1 and Year 2	N/A	N/A
development of	target have been	14,71	14/1
GoK to track and	achieved. District level		
respond to	One Health		
zoonotic disease	coordination platform		
outbreaks of	has been		
human importance	operationalized with		
in a timely manner	trained staff in Pamba		
is strengthened.	Basin districts. A total of		
is strengthened.	253,701 Community		
	Mentors (CM) and		
	Community Volunteers		
	(CV) in the districts of		
	Pathanamthitta,		
	Kottayam, Alappuzha,		
	and Idukki trained.		
	and radiki trained.		
	For Year 3 target, the		
	SoP/Protocol		
	development for Joint		
	Outbreak investigations		
	was developed through		
	participation of		
	departments of Animal		
	Husbandry, Agriculture,		
	Food Safety, Fisheries,		
	Forest, Environment,		
	Local Self Government		
	Institutions (LSGI),		
	Water and Irrigation. A		



	total of three workshops		
	were conducted. The		
	protocol was piloted in		
	the 4 Pamba basin		
	districts. This target has		
	been completed and		
	under verification.		
	For the Year 4 target,		
	overall plan for the		
	community based One		
	Health (OH) surveillance		
	including the district		
	level plans have been		
	developed. Draft of the		
	community based OH		
	surveillance tool kit has		
	also been developed.		
	The implementation		
	process has been		
	initiated and will be		
	completed by May		
	2025.		
	2023.		
DLI7: Integrated	The Year 1 target has	N/A	N/A
River Basin	been achieved. Year 2		
Management Plan	target is delayed – the		
for Pamba Basin	Water Resource		
developed, and	Department (WRD)		
implementation	intends to notify the		
commenced	framework for River		
	Basin Conservation and		
	Management which will		
	be approved the		
	cabinet. The framework		
	is with minister of WRD		
	which after approval will		
	go to chief minister		
	before approval by		
	cabinet. The target is		
	expected to be		
	completed and verified		
	by March 2025.		
	Target for Year 3 is under		
	progress.		
	Target will be claimed		
	for WRD		
	operationalizing		
	integrated river basin		
	plan for Pamba Basin		



	and for 26 interventions		
	identified in the		
	integrated river basin		
	plan in Pamba Basin by		
	September 2025.		
	Target for year 4 is		
	under progress.		
	The WRD has		
	developed a		
	hydrodynamic model of		
	the Greater Pamba		
	Basin (GPB), which can		
	be further enhanced		
	using the results of the		
	Light Detection and		
	Ranging (LiDAR) survey		
	(A proposal for the		
	LiDAR survey has been		
	submitted to KfW under		
	Technical Assistance –		
	Grants.). A local		
	consultant, ICCS, has		
	developed a SWAT		
	model, with its analysis		
	results integrated into		
	the chapters of the		
	Integrated River Basin		
	Management (IRBM)		
	Plan.		
	• The Terms of		
	Reference for Water		
	Auditing being a key		
	instrument under IRBM		
	has been agreed and an		
	audit will be conducted		
	within 6 months.		
	within o months.		
DLI8: Farmer	The Year 1 and Year 2	N/A	N/A
Producer	targets have been		
Organization	achieved. The		
(FPOs) have	Department of		
increased access to	Agriculture through		
new and organized	Small Farmer		
markets	Agribusiness		
ma RCG	Consortium has formed		
	12 FPOs in Pamba Basin		
	districts and		
	strengthened the		



	existing 13 FPOs. A total		
	of 16,179 farmers have		
	been mobilized into the		
	25 FPOs.		
	There is no year 3 and		
	year 4 target under this		
	DLI.		
DLI9: Number of	The Year 1 target has	N/A	N/A
KMs of Core Road	been achieved. There		
Network (CRN)	was no Year 2 target. For		
rehabilitated	Year 3 target:		
and/or maintained	Separate Climate		
to resilient	Budget Head 3054-03-		
standards in Pamba	337-92 has been		
Basin	created, the		
	Reconstitution of Road		
	Maintenance		
	Management System		
	cell was reconstituted		
	(housed in Kerala		
	Highway Research		
	Institute) in April 2024,		
	and experts have been		
	recruited and started		
	functioning as per		
	mandates.		
	PWD is currently		
	filling inventory and		
	traffic data gaps through		
	a combination of		
	reconnaissance survey		
	and data collection for		
	1000 km by March		
	2025.		
	• The process is to		
	be scaled up to the 3000		
	km to generate Forward		
	Works Program of 3000		
	km by Sept 2025.		
	Remaining 3000 Km to		
	be completed by March		
	2026. Disbursements		
	sought in batches of		
	3000 km (September		
	2025 & March 2026		
	respectively).		
	incre is no target		
	for Year 4 under this DLI.		



Financial Management:

Financial Management: FM-related Program Action Plans (PAPs) such as the ToR of the Program Internal Audit and the Financial Audit review clause in the comprehensive guidelines for eligibility of incremental performance incentive grants have been completed. The audited program financial statement (APFS) for FY22/23 has been submitted to the World Bank (WB) with substantial delays. It was found acceptable, and the audit management letter highlighted issues related to internal audit and reconciliation differences. The Program Internal Audit report for FY23-24 was expected to be submitted by August 30, 2024, and it is outstanding. The APFS for FY23/24 is due on March 31, 2025.

Procurement: No substantial procurement implementation or compliance issues were identified during the reporting period.

6. Status of the Grievance Redress Mechanism (GRM)

Kerala has a well-functioning central Grievance Redressal Mechanism. The Standard Operating Procedure (SOP) of the Program specific GRM is being finalized. During the current reporting period, 15 complaints were received, out of which 10 complaints were resolved. The complaints include pending water pipe, access issues, culvert issues, tree cutting, livelihood affected, bus shelter relocation, compound wall, and drainage-related issues.

7. Results Monitoring

Results are being monitored and verified by an Independent Verification Agency (IVA).

Project Objective:To enhance the State of Kerala's resilience against the impacts of climate change and natural disasters, including disease outbreaks and pandemics.

Project Objective Indicators

Monitoring end year: 2024

Indicator Name	Unit of Measure	Baseline	Actual (Previous)	Actual (Current)	Current Target	End Target
People are benefiting from local DRM plans and One Health Community Surveillance systems in Pamba Basin districts	Number (gender disaggregated)	State level DRM plans and emergency response protocols are in place, but local level preparedness to disasters and disease outbreaks is	NA	NA		3.9 million people are benefiting from local DRM plans and One Health Community Surveillance systems in Pamba Basin districts.



		low.			
People are benefiting from flood early warning services and flood protection measures in Pamba Basin	Number (gender disaggregated)	0.0	NA	NA	4.8 million people are benefiting from flood early warning services and flood protection interventions in Pamba Basin districts.

Comments:

Intermediate Result Indicators

Monitoring end year: 2024

Indicator Name	Unit of Measure	Baseline	Actual (Previous)	Actual (Current)	Current Target	End Target
ULBs developed and sanctioned risk-informed Urban Master Plans and Priority Action Plans	Number	Urban Master Plans are not risk-informed; many are not sanctioned; and few are implemented.	Yes	NA		At least 4 ULBs in Pamba Basin districts have developed and sanctioned the final urban master plans and priority action plans.
Climate risk Information is integrated into local DRM plans	Number	There is a lack of integration and use of local level climate risks to strengthen local level preparedness.	Yes	Yes	150 LSGs in Pamba Basin districts have satisfactorily completed local level emergency management exercises coordinated by KSDMA as	150 LSGs have been assessed through DCAT and achieved enhanced target of 50% co-benefits.



					per the updated local body disaster risk management plans	
DCAT tool is developed and adopted for assessing climate adaptation and mitigation Investments	(Yes/No)	No	NA	NA		Yes
Capacity of GoK is enhanced in disaster and climate risk- informed urban and DRM planning	Number	GoK lacks capacity to integrate DRM and climate risk into planning and tools to enforce Urban and DRM plans as well as to monitor climate change cobenefits.	Yes	In progress	1700 trained LSG resource persons and functionaries are mobilized for climate- informed DRM investment planning, DCAT, and risk-informed urban master planning.	1700 trained LSG resource persons and functionaries are mobilized for climate-informed DRM investment planning, DCAT, and risk-informed urban master planning.
Capacity to track and respond to zoonotic disease outbreaks of human importance in a timely manner is strengthened through the enhanced One Health platform at the local level	a) Number b) Percentage	No formal district level One Health coordination platform. No community based One Health surveillance protocols and systems.	Yes	In progress	At least 150 LSGs are implementing community based One Health surveillance in Pamba Basin districts.	DoHFW has identified and controlled at least one zoonotic disease outbreak of human importance in Pamba Basin districts in a year
Integrated River Basin Management Plan is developed and implemented for Pamba Basin	(Yes/No)	No Integrated River Basin Management Plan has been developed for Pamba Basin.	No	In progress	WRD has interfaced the WRM systems with KSDMA, DoA, PWD and LSGD.	WRD has implemented at least two critical investments identified in the Integrated River Basin



					Management Plan for Pamba Basin.
CRN is rehabilitated and/or maintained to meet resilient service standards in the Pamba Basin	(Yes/No)	Zero km of CRN is meeting resilient service standards in the Pamba Basin.	No	N/A	At least 400 km of CRN is meeting resilient standards in Pamba Basin with sustainable asset management practices established.

Cor	nm	en:	ts:
-----	----	-----	-----

Remarks:
